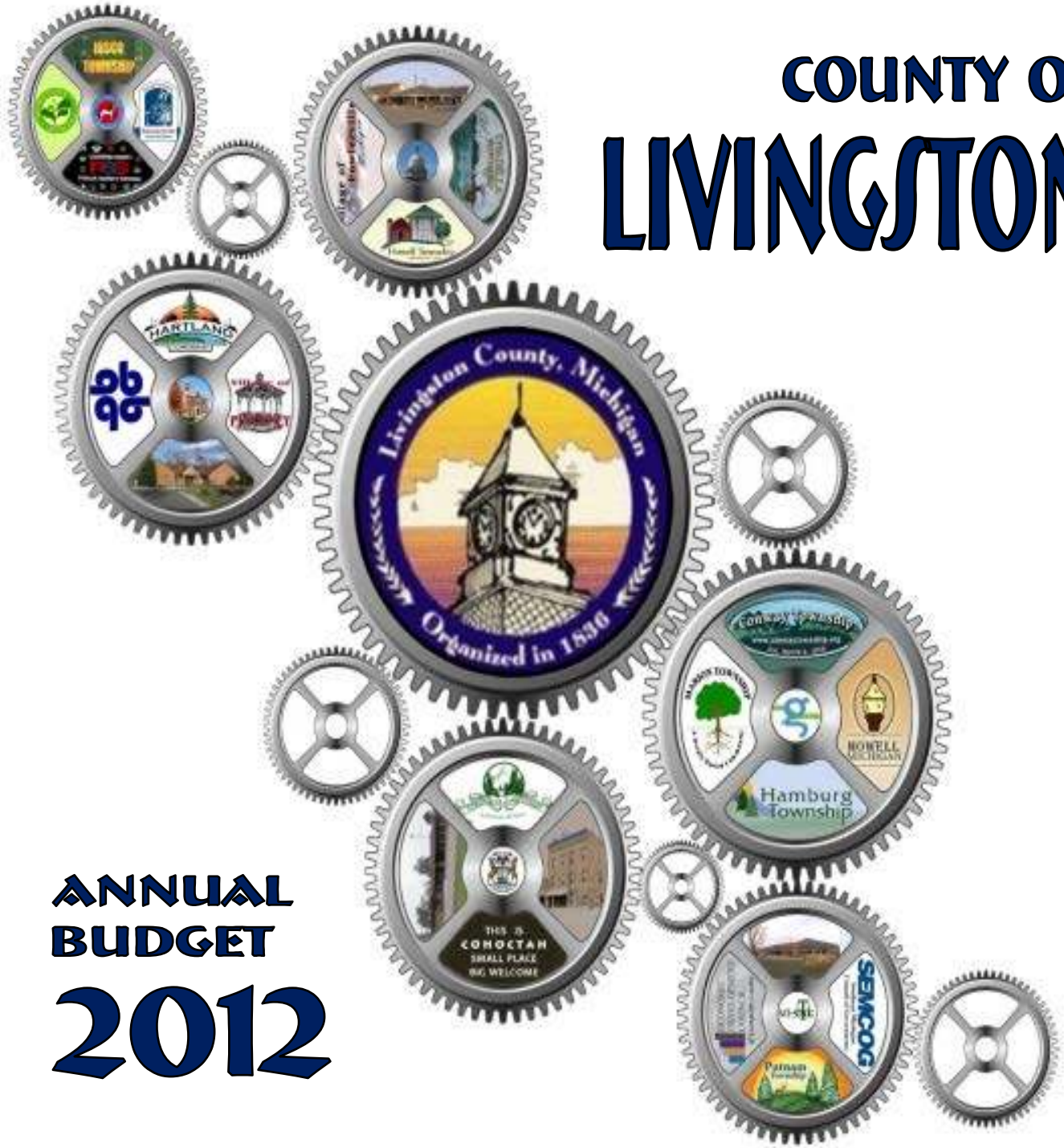


# WORKING TOGETHER ...

## COUNTY OF LIVINGSTON



**ANNUAL  
BUDGET  
2012**

# FOR A BETTER TOMORROW



# LIVINGSTON COUNTY, MICHIGAN

## LIVINGSTON COUNTY ADMINISTRATION

304 E. Grand River Avenue - Suite 202  
Howell MI 48843

TEL: (517) 546-3669  
FAX: (517) 546-7266  
E-MAIL: [bpeters@co.livingston.mi.us](mailto:bpeters@co.livingston.mi.us)

**BELINDA M. PETERS**  
County Administrator

## MEMORANDUM

**TO: LIVINGSTON COUNTY BOARD OF COMMISSIONERS**

**FROM: MAGGIE E. JONES - BOARD CHAIRMAN; JAMES E. MANTEY - BOARD VICE-CHAIRMAN;**  
**JOHN E. LA BELLE - FINANCE CHAIRMAN; and, BELINDA M. PETERS - ADMINISTRATOR;**

**RE: 2012 LIVINGSTON COUNTY BUDGET**

**DATE: OCTOBER 28, 2011**

The attached 2012 Livingston County Budget Plan balances expenditures against revenue projections and available reserves. Elected Officials, Judges and Department Directors continue to do an exceptional job of minimizing expenditure requests during these very challenging economic times. Traditionally, a fiscal year links the past with the future. During more economically stable times the process is simply one of projecting increasing revenues with increasing expenses. However, for the past several years with declining revenues, we have done our due diligence to maintain core services with annual operating revenues while attempting to limit the impact on our reserves.

The proposed 2012 budget (including general fund, special revenue, enterprise and internal service funds) has a total expenditure requirement of \$71.3 million, which is a 1.3% decrease from the amended 2011 budget. The proposed budget includes operating expenditures of \$67.3 million, and capital expenditures of \$4.0 million.

### BUDGET PARAMETERS

The following objectives were adopted in the preparation of the 2012 Budget:

- Preserve services essential to the safety of our residents unavailable except through Livingston County Government.
- Preserve services essential to the health of our residents, unavailable except through Livingston County Government.
- Services must be consistent with and sustainable within the fiscal parameters of the current and projected economic realities. It is acknowledged that this may require:
  - Consolidation / Cooperation / Collaboration / Sharing Services
  - Streamlining work flows
  - Program elimination
  - Inter-local government cooperation
  - Utilizing effective state of the art public/private partnerships

For 2012, the following actions shall continue to be implemented in all Departments:

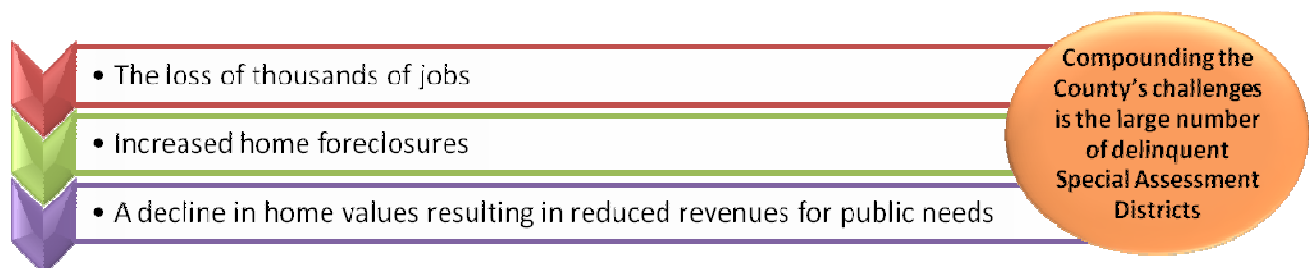
- ☑ Continue execution of benefit policy changes.
- ☑ All step wage increases shall require an evaluation above good competent performance—eliminating time-in-grade automatic increases.
- ☑ Utilize technology applications that streamline operations and reduce future costs. Eliminate applications which fail to improve efficiency.
- ☑ Challenge the status quo in all work processes to promote improvements.

During the past couple of years, the Livingston County community including residents, municipalities, schools, private businesses and non-profit organizations began a collaboration to develop a strategic growth plan for the entire community. Everyone involved acknowledges the path to the future previously endorsed can no longer be found using the old outmoded economic and service delivery models; we must embrace the “New Economic Model” for a better tomorrow. The strategic plan “Advantage Livingston” identified five broad strategy areas:



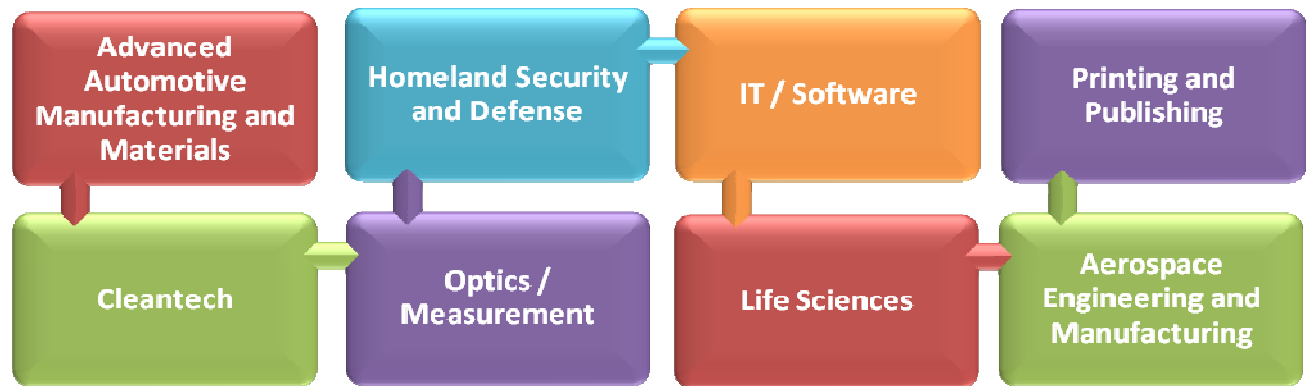
Each of the strategic areas listed above include several priority action items. Some of these priorities will be implemented, others will die for lack of interest and support, and new priorities will surface. One such newly emphasized priority is to **expand the visibility of the Livingston County Economic Development Council (EDCLC)**. The proposed 2012 budget does exactly that by doubling the County’s financial commitment and support for the EDCLC proposed partnership with Ann Arbor SPARK to regionalize and provide economic development services.

Due to the economic downturn, Livingston County, along with the rest of Michigan, continues to experience:



The first step towards economic recovery is jobs. Gone for good is the old economic model where we competed with bordering states to attract/retain large manufacturing companies. The new economic reality is

global competition to attract/retain high value, knowledge-intensive, diverse workers. The focus is on emerging technologies or industry sectors:



The strategic growth initiative conforms with several budget policies/parameters established by the Livingston County Board of Commissioners and with Governor Snyder’s special message for Community Development and Local Government Reform. Clearly, this is a partnership between residents, municipalities, schools, private businesses and non-profit organizations which requires financial and human resources investment from everyone to succeed.

Livingston County is also a member of the Economic Growth Alliance (EGA) which is a partnership of six counties in southeast Michigan, including: Genesee, Lapeer, Livingston, Macomb, Oakland and St. Clair. The EGA region was provided an economic outlook for 2011 – 2013 by George Fulton & Donald Grimes with the Institute for Research on Labor, Employment, and the Economy – University of Michigan. The entire report is attached at the end of this budget message. In summary the forecast projects:

**No Double Dip Recession:**

- The report projects both national and regional moderate GDP growth overall for the time period of 2010 – 2013. The rate of growth will slow beyond 2011 to a rate below the post WWII average of 3.2%; furthermore, it is projected that the inflation rate will be held in check nationally at a rate below 3% for both 2012 and 2013; the expected local rate will be slightly below the national level

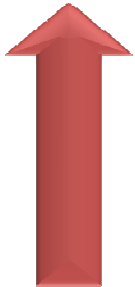
**Moderate Job Growth:**

- It is projected that the region will experience job growth in certain sectors over the next few years; including 2011 the total projected growth is 54,482 jobs with the majority coming from the private service sector and the balance of the growth coming from the goods producing sector; employment in the government sector is expected to decline by about 6,949 jobs; the moderate growth in jobs will bring the unemployment rate down slightly to a still stubbornly high rate of 10.6% by the end of 2013

**Housing Market/Construction:**

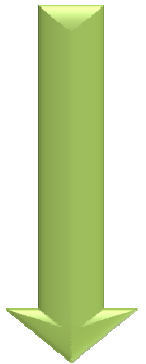
- Will remain weak until existing home prices increase; should hit bottom in early 2012

Economists have expressed that the economy is in a period of recovery but caution that it will take many years before there is a full recovery. Therefore, we must continue to be prudent and fiscally conservative while preparing for 2012 operations. We must maintain acute awareness of the future as it relates to a number of complex and inter-related issues, including:



Foreclosed homes sales prices dominate the market.

The 2009 tax sales for properties delinquent in 2006 included a number of “no-bids.” Consequently, jurisdictions who received funds from the purchase of the delinquent tax roll will be required to repay the fund. These same results repeated in the 2010 tax sales for properties delinquent in 2007. The delinquent tax sale in 2009 totaled \$2.8 million. Only \$0.8 million was sold. The delinquent tax sale in 2010 totaled \$5.2 million. Slightly less than double the previous year. Only \$0.37 million was sold; substantially less than 2009 sales. The delinquent tax sale in 2011 totaled \$6.76 million. It is anticipated that the level of delinquent taxes, including unpaid special assessments, will continue to increase over the next few years.



Tax base will continue to decline, perhaps until employment numbers begin to return.

Despite economic recovery, governments will remain financially challenged. Historically, governments are the last to feel the effects of a recession (behind private corporations) and the last to recover. The government sector continues to lose jobs while the manufacturing industry is adding jobs.

Economic conditions have created a revenue crisis for local governments in Michigan and on a national basis.

Traditional funding sources have been sharply reduced; for example: property taxes, sales taxes, income taxes, user fees & investment earnings.

The recent real estate value declines have permanently reduced the threshold of property tax revenue for governments in Michigan. Constitutional tax limitations do not permit taxable values for existing property to rise greater than the rate of inflation or 5%, whichever is less.



Additional threats against Livingston County’s finances include:

- ⇒ The potential inability of townships to meet its contractual obligations to pay debt service on bond obligations that carry the backing of the County’s full faith and credit. This obligation is estimated at between \$.4 million and \$8.3 million per year
- ⇒ Increases in health care costs and the requirements of healthcare reform, other legislative changes and Michigan’s 1% Medicare Claims Tax
- ⇒ Escalating requirements to fund the liability for pension and retiree health insurance

Hence, the theme for the Livingston County 2012 Budget is:

**“WORKING TOGETHER...FOR A BETTER TOMORROW”.**

Redefining government is essential to moving forward and being successful in this new economic reality. Over the past year, Livingston County has increased partnerships with our local municipalities and

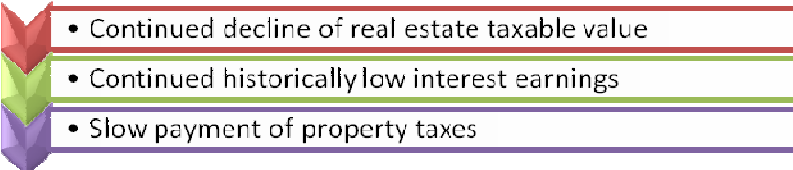
surrounding county governments. We anticipate many more partnerships to result from our **Collaboration/Cooperation/Consolidation** efforts. Fundamental change is necessary to balance the budget. The proposed budget is one of balance. Balancing many service demands that have different customers; balancing mandated County services with discretionary programs; reaching consensus on mandated versus discretionary services and defining the “serviceable levels”; balancing maintenance levels for infrastructure that support service delivery; and finally, balancing new initiatives and technology to enhance efficiency/effectiveness.

For the fifth consecutive year, General Fund (the County main operating fund) has had declining revenues. Revenue will not rebound and is causing a structural deficit for many governmental organizations. Every department was very mindful of this in requesting their proposed budgets. Budget targets were provided to each department and the majority met those targets without any additional requests. We appreciate the responses to our current fiscal challenges the Judges, Elected Officials, Department Directors and all of our employees offered.

### ∞ REVENUES ∞

Traditionally, Livingston County has been conservative when estimating revenues. In order to avoid the need for mid-year adjustments to either spend surplus or reduce expenses, it is critical that estimates for both revenues and expenses be as tight and realistic as possible. The budget as submitted has been prepared with conservative yet realistic projections based on historical and current year trends.

Revenues projected for the General Fund fiscal year 2012 are \$39.77 million. The overall change from the current 2011 amended budget of \$39.75 million is fairly minimal. However, the decline in revenues from our highest point in 2007 is over \$8.0 million, or 17%. The continued decline in revenues can mostly be attributed to the following factors:

- 
- Continued decline of real estate taxable value
  - Continued historically low interest earnings
  - Slow payment of property taxes

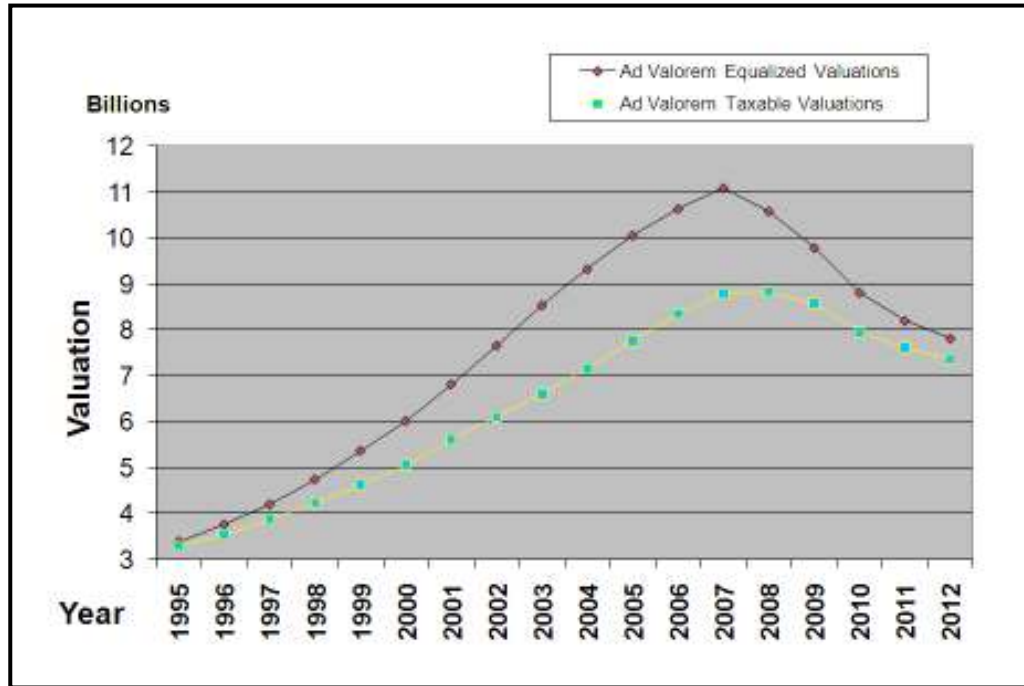
### MILLAGE RATES

Livingston continues to have the lowest millage rate of all 83 Michigan Counties. Because no Headlee rollback is required, the proposed operating millage for the July 1, 2012 tax levy is 3.3897 mills. In addition to the operating millage, the Board of Commissioners, at its meeting on June 6, 2011 adopted the millage rate for Ambulance - .3000 mills and Veterans Relief - .0500 mills. The total millage rate for 2012 is 3.7397 mills, which is the same as the millage levied in 2011.

### TAXES

Revenues from taxes continue to decline. The combination of the recession, loss of jobs, the housing market crisis, and high foreclosures significantly impacted the County and all the local municipalities. Proposed 2012 General Fund tax revenues are \$24.4 million, which is a decrease of \$4.3 million or 15% from our highest year in 2007 of \$28.7 million. The County’s State Taxable Value (STV) experienced its first decrease in 2009 and has continued to decline each of the subsequent years. The STV is the basis for the 2012 general operating property tax revenue. STV has decreased \$1.5 billion since 2009.

The chart shown below depicts the impact of Proposal A on the County's taxable value and the spread between taxable value and State Equalized Value (SEV) over the years. In recent years the gap has begun to close. The narrowing SEV to STV gap does not allow the STV of properties to increase with the CPI each year which has a direct reflection on the tax dollars that the County can collect.



Total assessed property values began to decline in 2008. In Michigan, assessed value approximates 50% of the true market value for real property. Based on the most recent projected values for 2012, total assessed values in the County have declined 30% since 2007. The decline is expected to moderate over the next few years. This is a reduction of \$6.6 billion of real and personal property values.

To further compound the decreases in tax revenues, the State continues to look at eliminating the Personal Property Tax. This represents \$3.0 million in revenue to the County. If this tax is eliminated without replacement funding, the impact will be devastating.

### STATE SHARE REVENUE

As you know, the State suspended state shared revenue to county governments. The State mandated that over a three year period, the County operating millage levy be moved from December to July. This transition started in July 2005 and was fully implemented in July 2007. Excess funds collected during the three year period (2005-2007) were placed in a special revenue fund, Revenue Sharing Reserve Fund (RSRF). As directed by the State, these funds have been drawn down annually as replacement funding for state shared revenue. The County will receive its full allocation in 2012 and only a partial allotment in 2013 when the RSRF is fully depleted. In 2013 the County will once again begin to receive state shared revenue from the State; albeit, Livingston County will be at approximately 66% of its full allocation. We expect the battle for statutory revenue sharing will be an annual occurrence and we will continue to monitor this issue.

## EXPENDITURES

Over the past decade, the Board of Commissioners has adopted a number of actions to reduce the ongoing costs of Livingston County government. Employees are the single largest asset to the County, but also comprise the single largest expense category. Realizing that costs need to be reduced without substantial service reductions, the Board continues to find ways to decrease employee costs long term without overly excessive sacrifices having to be made by the employees. This includes continuation of the hiring freeze and adjustments to salaries and fringe benefits. Also concessions and employee contributions, in-line with the non-union employees, were settled and agreed upon by several of the larger County union groups in 2011.

The above actions have contributed to a reduction of Livingston County employees by over 150 full-time employees or 23% of our workforce since the peak in 2005. The organization is now forced to examine both its priorities and structure to function with fewer employees. The County will focus on the following to assist in the continuation of quality service with fewer employees:

- Technology enhancements.
- Competitive bidding and renegotiation of existing contracts
- Inter-local governmental agreements to share the delivery of services.

Expenses projected for the General Fund fiscal year are \$40,888,207. The overall change from 2011 is \$342,884. The majority of the increase in expenses is related to one-time projects or equipment purchases. The proposed budget as submitted will require the use of an estimated \$1,115,052 of fund balance to balance the budget. Reference the attached chart for specific general fund cost center appropriations.

Inasmuch as counties are governmental entities directed by State Constitution and/or statute to maintain certain elected offices, as well as conduct specific responsibilities, many expenses are mandated. The Michigan Constitution requires the following offices; also shown is the 2012 recommended budget:

<b>ELECTED OFFICES</b>	•Board of Commissioners: . . . . .	\$481,399
	•Clerk: . . . . .	\$633,900
	•Treasurer: . . . . .	\$1,090,716
	•Register of Deeds: . . . . .	\$592,648
	•Drain Commissioner: . . . . .	\$2,122,664
	•Prosecutor: . . . . .	\$2,030,850
	•Convention Tax/Substance Abuse: . . . . .	\$510,439
	•Sheriff: . . . . .	<u>\$13,504,186</u>
• <b>Total:</b> . . . . .	<b><u>\$20,966,802</u></b>	

Livingston County is required by statute and court decisions to fund all reasonable and necessary costs for the Circuit, Probate, and District Courts, as well as the Friend of the Court. The recommended 2012 appropriation for all courts:

<b>COURTS</b>	• <b>Total:</b> . . . . .	<b><u>\$10,407,281</u></b>
---------------	---------------------------	----------------------------

Further the County is required to fund parts or all of the following departments:

<b>COUNTY DEPTS.</b>	•Health Department: . . . . .	\$741,521
	•Community Mental Health: . . . . .	\$600,470
	•Equalization: . . . . .	\$468,044
	•Medical Examiner: . . . . .	\$258,305*
	•Veteran Affairs: . . . . .	\$279,371*
	•DHS Board: . . . . .	\$9,000
	•Animal Control: . . . . .	<u>\$ 287,878</u>
	• <b>Total:</b> . . . . .	<b><u>\$2,644,589</u></b>
	•*not entirely general fund	

Support necessary for the operation of the above departments include the following:

<b>SUPPORT for COUNTY DEPTS.</b>	•County Administration: . . . . .	\$434,446
	•Information Technology*:. . . . .	\$757,950
	•Building Services*:. . . . .	\$25,093
	•HR/Labor Relations: . . . . .	\$558,500
	•General Counsel: . . . . .	\$214,000
	•Purchasing: . . . . .	\$217,905
	•Auditing & Professional Services: . . . . .	\$120,000
	•Retirement: . . . . .	\$148,092
	•Liability Insurance: . . . . .	\$1,156,000
	•Capital Replacement: . . . . .	\$667,500
	•Contingencies: . . . . .	<u>\$1,354,105</u>
• <b>Total:</b> . . . . .	<b><u>\$5,653,591</u></b>	
•* Amounts in these internal service fund depts is general fund allocation not charged to specific departments.		

<b>GRAND TOTAL</b>	• <b>Grand Total:</b> . . . . .	<b><u>\$39,672,263</u></b>
--------------------	---------------------------------	----------------------------

Recognizing that the total 2012 General Fund expenditures are projected to be \$40,888,207 compared to the above required expenses of \$39,672,263, the reality is that there is \$1,215,944 or 2.97% available for discretionary activities.

The following are discretionary appropriations included in the general fund:

<b>DISCRETIONARY APPROPRIATIONS</b>	•OLHSA: . . . . .	\$117,617
	•Area Agency on Aging: . . . . .	\$78,688
	•Livingston Co. Senior Meals: . . . . .	\$28,400
	•MSU Extension: . . . . .	\$216,930
	•Animal Shelter: . . . . .	\$176,442
	•Catholic Social Services: . . . . .	\$27,000
	•Planning Department: . . . . .	\$315,217
	•Economic Development: . . . . .	\$150,000
	•Comp. Community Corrections: . . . . .	\$72,170
	•Small Business Center: . . . . .	<u>\$ 33,480</u>
	• <b>Total:</b> . . . . .	<b><u>\$1,215,944</u></b>

Finally, the following departments are funded primarily through fees and charges or grants and not dependent on General Funds for support:

- 911 / Central Dispatch
- Emergency Medical Services
- Health Department
- Livingston Essential Transportation System
- Airport
- Building & Safety Department
- Michigan Works!

The purpose of this exercise is to demonstrate that County Government is a complex, inter-related system of constitutionally, statutorily, contractually and service-oriented activities, programs and services. The consequence is that while the levels of activities may be at the discretion of the Board of Commissioners, the obligation to provide the services are not.

### ∞ FUTURE CHALLENGES ∞

In the past several years, Livingston County has accomplished more than most other governments to contain costs. We collectively wish to express our appreciation and admiration to our employees for having the maturity and knowledge to recognize the steps necessary to reduce costs and preserve jobs. Unfortunately, while the Board of Commissioners made difficult decisions, arduous efforts will continue well into the future. The limited ability of Livingston County to raise revenues in the face of increasing expenses will require adjustments in the way in which business is conducted. Livingston County must continue to seek and create partnerships with Townships, surrounding Counties and private business in order to reduce unit costs achievable through greater economies of scale.

## Visionary Leadership

The State of Michigan, its Counties, Cities, Villages, Townships and School Districts must evolve to operate within what has been called the "New Economic Reality." Gone, perhaps for good, are the days when these thousands of governmental institutions existed independently of one-another. The "New Economic Reality" will not sustain the structures of the past. Consolidation, coordination, rationalization, regionalization and elimination, in short the redefining of government, will be required to create a stable fiscal foundation for all governments to continue. Albeit, difficult change is necessary!

The proposed 2012 budget includes resources for potential technology enhancements by: ① Replacing our twenty-six year old financial software system with a new ERP system that fully integrates the general ledger; accounts receivable; purchasing and accounts payable; payroll and human resources; grant reporting; and fixed assets across all funds and departments. ② Redesign the Livingston County website to enable constituents to conduct county business 24/7, at their convenience. Both of these projects will be a significant undertaking that will require both financial and human resources. While government does not need to be on the cutting edge of technology, it is important that Livingston County maintains an infrastructure complete with software applications that improve efficiencies.

Livingston County has been able to manage the way it has because of its strong financial management policies and practices. This is evident by its AAA Moody's bond rating. There are only 4 counties in Michigan with the AAA rating. While the budget is a stepping stone connecting the past to the future, the path we find ourselves traveling is marred by obstacles and uncertainty. Clearly, the uncertainty of the future requires visionary leadership in order to manage resources. Compared to other counties, Livingston County's fiscally conservative approach has and will continue to prove great value.


The preparation of the 2012 Budget was truly an organization-wide effort. Livingston County employees have demonstrated an understanding of the limits of this economy and a willingness to bear the personal burdens to reduce overall costs in order to preserve jobs. This willingness must not ever be taken for granted, but recognized and appreciated.

Importantly, Elected Officials, Judges, Department Directors and staff are due recognition for the efforts and understanding of the goals in preparing budget requests. In addition, the burden of working out the details; finding additional opportunities for spending reductions and compiling the many individual pieces into a comprehensive document fall on a few. It is appropriate therefore to recognize and express our great appreciation to Financial Officer, Cindy Mendoza, and Financial Analysts, Darren Speer and Roberta Bennett, who worked diligently in sorting through the Department budget submissions to insure compatibility and consistency with Board Policies. Once again, Carol Jonckheere, Executive Assistant, demonstrated her expertise in designing the graphics, layout and preparing the document for publication. Without the dedicated efforts of this team's grasp and understanding of the complex relationship of the internal components, the budget would never have come together into a single coordinated document.

One final note regarding Livingston County's current financial position: we have maintained an envious balance in various reserves. In fact, many may argue that the existence of these reserves negates the need for a frugal approach to spending. However, the Board of Commissioners must maintain discipline in managing

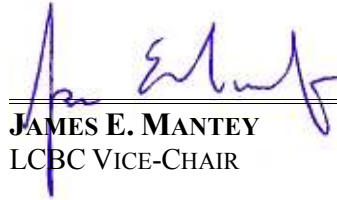
these reserves in order to respond to the above threats. The road ahead clearly will not be easy or free of unanticipated obstacles. Nonetheless, maintaining a prudent and conservative approach has and will continue to serve the County well.

Sincerely,



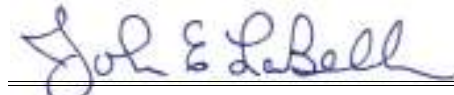
---

**MAGGIE E. JONES**  
LCBC CHAIRMAN



---

**JAMES E. MANTEY**  
LCBC VICE-CHAIR



---

**JOHN E. LA BELLE**  
LCBC FINANCE COMMITTEE CHAIR



---

**BELINDA M. PETERS**  
COUNTY ADMINISTRATOR

BMP/csj

**RESOLUTION**

**NO. 2011-11-301**

**LIVINGSTON COUNTY**

**DATE: November 7, 2011**

**RESOLUTION ADOPTING THE 2012 LIVINGSTON COUNTY BUDGET - BOARD OF COMMISSIONERS / FINANCE COMMITTEE**

**WHEREAS,** in accordance with the provisions of Public Act 2 of 1968, Public Act 621 of 1978, the Uniform Budgeting and Accounting Act for Local Government, requires that each local unit of government adopt a balanced budget for all required funds; and

**WHEREAS,** the County Administrator has submitted a proposed budget as required by statute which implements board policies; and

**WHEREAS,** the Finance Committee has requested and reviewed the proposed budget for the County departments, including the courts, under the scope of its policy, and recommends adoption of the Proposed 2012 Budget to the Board of Commissioners; and

**WHEREAS,** on the 2nd of June, 2011, the County of Livingston was allocated 5.0 mills by the County Tax Allocation Board and the Livingston County Board of Commissioners approved the Headlee rolled back millage rate of 3.3897 on June 6, 2011, to support the 2012 General Fund Budget; and

**WHEREAS,** it is recommended that the 2012 General Fund Budget be approved for the total of \$40,888,207 and Special Revenue and Enterprise Funds approved as shown in the Proposed 2012 Budget Plan, as well as the informational summary of projected revenues and expenditures for Internal Service Funds; and

**WHEREAS,** the recommended 2012 Budget was filed with the Livingston County Clerk on the 24th day of October, 2011; pursuant to state statute; and

**THEREFORE BE IT RESOLVED** that the 2012 General Fund Budget is approved in the amount of \$40,888,207 and revenues shall be appropriated and expenditures budgeted for the 2012 General Fund Budget, Special Revenue Funds, and Enterprise Funds on a fund and cost center basis in the amounts set forth below.

<b>PROSECUTING ATTORNEY</b>		
Family Support	General Fund – Division #230	\$96,767
Prosecuting Attorney	General Fund - Division #282	\$1,934,083
Federal Grants	Fund #238 – Dept 230	\$284,610
State & Other Grants	Fund #239 – Dept 282	\$109,821
Prosecutors Drug Fund	Fund #264	\$5,000

<b>PROBATION - CIRCUIT</b>		
Circuit Court Probation	General Fund - Division #151	\$58,340

<b>EQUALIZATION</b>		
Equalization	General Fund - Division #225	\$468,044

<b>VETERANS AFFAIRS</b>		
Veterans Affairs	General Fund - Division #682	\$279,371
Veteran's Relief Fund	Fund #293	\$411,562
Veteran's Trust Fund	Fund #294	\$40,000

<b>MSU EXTENSION</b>		
MSU Cooperative Ext	General Fund - Division #261	\$216,930

<b>PERSONNEL</b>		
Personnel	General Fund - Division #270	\$558,500

<b>COUNTY CLERK</b>		
County Clerk	General Fund - Division #215	\$470,626
County Clerk Circuit Court Div.	General Fund - Division #216	\$687,511
Tax Allocation	General Fund - Division #248	\$1,150
Elections	General Fund - Division #262	\$162,124

<b>DRAIN COMMISSIONER</b>		
Drain Commission	General Fund - Division #275	\$1,711,358
DPW	General Fund - Division #441	\$123,108
Drains Public Benefit	General Fund - Division #445	\$220,000
Landfill Fund	Fund #517 <i>General Fund Appropriation</i>	\$103,015 \$68,198
Septage Receiving Station	Fund #577	\$815,555

<b>REGISTER OF DEEDS</b>		
Register of Deeds	General Fund - Div. #283	\$592,148
Co. Survey Remonumentation	Fund #245	\$119,189
Register of Deeds Automation	Fund #256	\$138,769
Plat Board	General Fund - Div. #249	\$500

<b>TREASURER</b>		
Treasurer	General Fund - Div. #253	\$1,090,716
Homestead Property Exemption	Fund #255	\$645

<b>ANIMAL CONTROL</b>		
Animal Shelter	General Fund - Division #430	\$464,320

<b>COUNTY ADMINISTRATION</b>		
Board of Commissioners	General Fund - Division #101	\$481,399
Administration	General Fund - Division #172	\$434,446

<b>COUNTY ADMINISTRATION</b>		
Auditing & Professional Services	General Fund - Division #224	\$120,000
Data Processing – IT	General Fund - Division #228	\$757,950
Purchasing	General Fund - Division #233	\$217,905
Bldg & Grounds	General Fund - Division #265	\$25,093
Civil Counsel	General Fund - Division #299	\$214,000
Mental Health	General Fund - Division #649	\$600,470
Agency on Aging	General Fund – Division #672	\$134,088
Economic Development	General Fund – Division #728	\$183,480
Community Action Programs	General Fund - Division #747	\$628,056
Insurance – MMRMA	General Fund - Division #851	\$1,006,000
Retirement County Share	General Fund – Division #861	\$148,092
Ins – Unemployment	General Fund - Division #870	\$150,000
Contingendes	General Fund - Division #968	\$1,354,105
Appropriations	General Fund - Division #966	\$3,334,923
Lutz County Park	Fund #156	\$18,772
Fillmore Estate Co Park	Fund #157	\$6,290
CDBG – OLHSA	Fund #244	\$4,500
Federal Grants	Fund #238 – Dept 747	\$100,000
Rev Sharing Reserve Fund	Fund #285	\$3,072,730
Social Welfare Fund	Fund #290 <i>General Fund Appropriation</i>	\$175,075 \$9,000
Benefit Fund	Fund #677	\$7,584,032
<b>AIRPORT</b>		
Airport Fund	Fund #581	\$932,012
<b>AMBULANCE</b>		
Ambulance Fund	Fund #210	\$8,010,040
Medical Examiner	General Fund - Division #648	\$258,305
<b>BUILDING &amp; SAFETY ENGINEERING</b>		
Building Safety	Fund #542	\$1,052,308
<b>CENTRAL DISPATCH / 911</b>		
911 Services	Fund #261	\$5,875,584
<b>SHERIFF</b>		
Sheriff – Road Patrol	General Fund - Division #301	\$7,199,848
Court Security Officers	General Fund - Division #305	\$222,500
Secondary Road Patrol	General Fund - Division #315	\$128,387
Jail	General Fund - Division #351	\$6,175,951

<b>SHERIFF</b>		
Federal Grant	Fund #238 – Dept. 335	\$40,000
State & Other Grants	Fund #239 – Dept. 315	\$218,001
	Fund #239 – Dept. 320	\$14,000
Corrections Officers Training	Fund #263	\$25,000
Drug Law Enforcement Fund	Fund #265	\$30,000
Federal Equitable Sharing	Fund #266	\$151,572
OUIL Forfeiture Fund	Fund #267	\$3,000
Criminal Forfeiture Fund	Fund #296	\$5,000

<b>HEALTH DEPARTMENT</b>		
Contagious	General Fund –Division #605	\$4,000
Health Department	General Fund - Division #601	\$386,647
Health Fund	Fund #221	\$3,547,596
	<i>General Fund Appropriation</i>	<i>\$350,874</i>

<b>JOB TRAINING SERVICE / MICHIGAN WORKS!</b>		
Michigan Works	Fund #277	\$3,400,933

<b>PLANNING</b>		
Planning	General Fund - Division #721	\$315,217
Federal Grants	Fund #238 – Dept 722	\$160,000

<b>COMPREHENSIVE COMMUNITY CORRECTIONS</b>		
Comprehensive Community Correction	Fund #275	\$271,984
	<i>General Fund Appropriation</i>	<i>\$72,170</i>

<b>L.E.T.S</b>		
L.E.T.S.	Fund #588	\$2,611,722

**BE IT FURTHER RESOLVED**, that the Board of Commissioners requested and the Courts presented line-item budget requests and those are authorized in the amounts set forth below:

<b>CIRCUIT COURT</b>		
Circuit Court	General Fund - Division #131	\$1,610,420
Juvenile Court	General Fund - Division #149	\$1,227,798
Appellate Court	General Fund - Division #167	\$64,100
Central Services	General Fund - Division #168	\$1,134,521
Federal Grants	Fund #238 – Dept. 166	\$156,289
	Fund #238 – Dept. 169	\$120,106
State Grants	Fund 239-171	\$59,526
	Fund 239-173	\$18,000

<b>CIRCUIT COURT</b>		
Law Library Fund	Fund #269	\$6,600
Child Care Fund	Fund #292 <i>General Fund Appropriation</i>	\$2,497,484 \$1,360,074

<b>FRIEND OF THE COURT</b>		
Family Counseling Services	Fund #214	\$12,000
Friend of Court	Fund #215 <i>General Fund Appropriation</i>	\$2,456,168 \$807,107

<b>DISTRICT JUDGE, 53<sup>RD</sup> DISTRICT</b>		
District Court	General Fund - Division #136	\$2,541,475
State & Other Grants	Fund #239 – Dept. 170	\$28,560

<b>PROBATE JUDGE</b>		
Probate Court	General Fund - Division #148	\$681,935
Guardianship Services	General Fund - Division #150	\$11,500

**BE IT FURTHER RESOLVED** that the projected revenues and expenditures for Internal Service Funds is also approved; but not as part of the Livingston County Budget for 2012, pursuant to Public Act 2 of 1968, as amended, in the amounts set forth below:

<b>BUILDING SERVICES</b>		
Building Services	Fund #631	\$2,501,507

<b>CAR POOL</b>		
Car Pool Fund	Fund #661	\$1,116,357

<b>INFORMATION TECHNOLOGY</b>		
Information Technology	Fund #636	\$3,256,295

**BE IT FURTHER RESOLVED**, that during these challenging economic times County revenues and expenditures may vary from those which are currently projected and accordingly may be amended from time to time by the Board of Commissioners during the 2012 fiscal year as deemed necessary. It is the responsibility of the Chief Judges, County Elected Officials and County Department Heads to monitor their respective budget quarterly, if projected expenditures exceed the authorized budget by 3% or projected revenues are less than budget by 3%; then, they shall present a corrective plan of action to the Finance Committee.

---

---

**BE IT FURTHER RESOLVED**, that the Chief Administrative Officer is authorized to execute transfers among line items and cost centers within limits of \$10,000 per transfer without the prior approval of the Board of Commissioners. The Chief Administrative Officer will notify the Finance Committee of any such transfers.

**BE IT FURTHER RESOLVED**, that any services funded by State/Federal grants which costs exceed grant funding and which services are not basic to the health and safety of the residents of Livingston County and/or which are provided by others; shall be discontinued and the grant funding declined.

**BE IT FURTHER RESOLVED**, that any services that lose funding (either charges-for-services, fees, or contractual, etcetera) or which costs exceed the revenue generated and which services are not basic to the health and safety of the residents of Livingston County and/or the services are provided by others; shall be reduced commensurate with funding levels.

**BE IT FURTHER RESOLVED** that all Judges, County Elected Officials and County Department Heads shall abide by the Purchasing Policy, as adopted and amended from time to time by this Board, for all purchases made with funds appropriated by the Board of Commissioners and these budgeted funds shall be appropriated contingent upon compliance with the Purchasing Policy. The County Clerk shall not be authorized to make payment of any claims not in compliance with such Purchasing Policy and monies so budgeted.

**BE IT FURTHER RESOLVED** that all Judges, County Elected Officials and County Department Heads shall abide by the County Cash Policy, as adopted and amended by this Board from time to time.

**BE IT FURTHER RESOLVED** that the mileage reimbursement rate for non-union and elected officials for use of their personal vehicles to travel/perform county business be established at \$.25 per mile.

**BE IT FURTHER RESOLVED** that all County Elected Officials and County Department Heads shall review departmental fees and make a recommendation, with justification, for fee increases to the Board of Commissioners to cover the costs of providing services.

**BE IT FURTHER RESOLVED** that the approved Authorized & Funded Employee List contained in the attached budget shall limit the number of employees who are

---

---

authorized to be employed and no funds are appropriated for any position or employees not on the approved Authorized & Funded Employee List.

**BE IT FURTHER RESOLVED** that the hiring freeze enacted by the Board of Commissioners on July 7, 2008 remains in effect. All vacancies that occur during this hiring freeze are hereby declared to be a position reduction on the Authorized & Funded Employee List for each such vacated position and funding shall be removed from the Courts, Elected Officials and Department Heads budget. Said vacated position shall not be filled, except by specific Board authorization, which will consider positions required to maintain mandated functions at serviceable levels.

**BE IT FURTHER RESOLVED** that if the Board of Commissioners authorizes a vacant position shall be filled; then all Judges, County Elected Officials and County Department Heads will hold that position vacancy that occurs during the 2012 fiscal year open for the appropriate duration of time to properly compensate for vacation and/or sick pay-offs and/or any separation payments to insure personnel expenditures don't exceed the 2012 authorized budget provided that mandated functions can be performed at a serviceable levels.

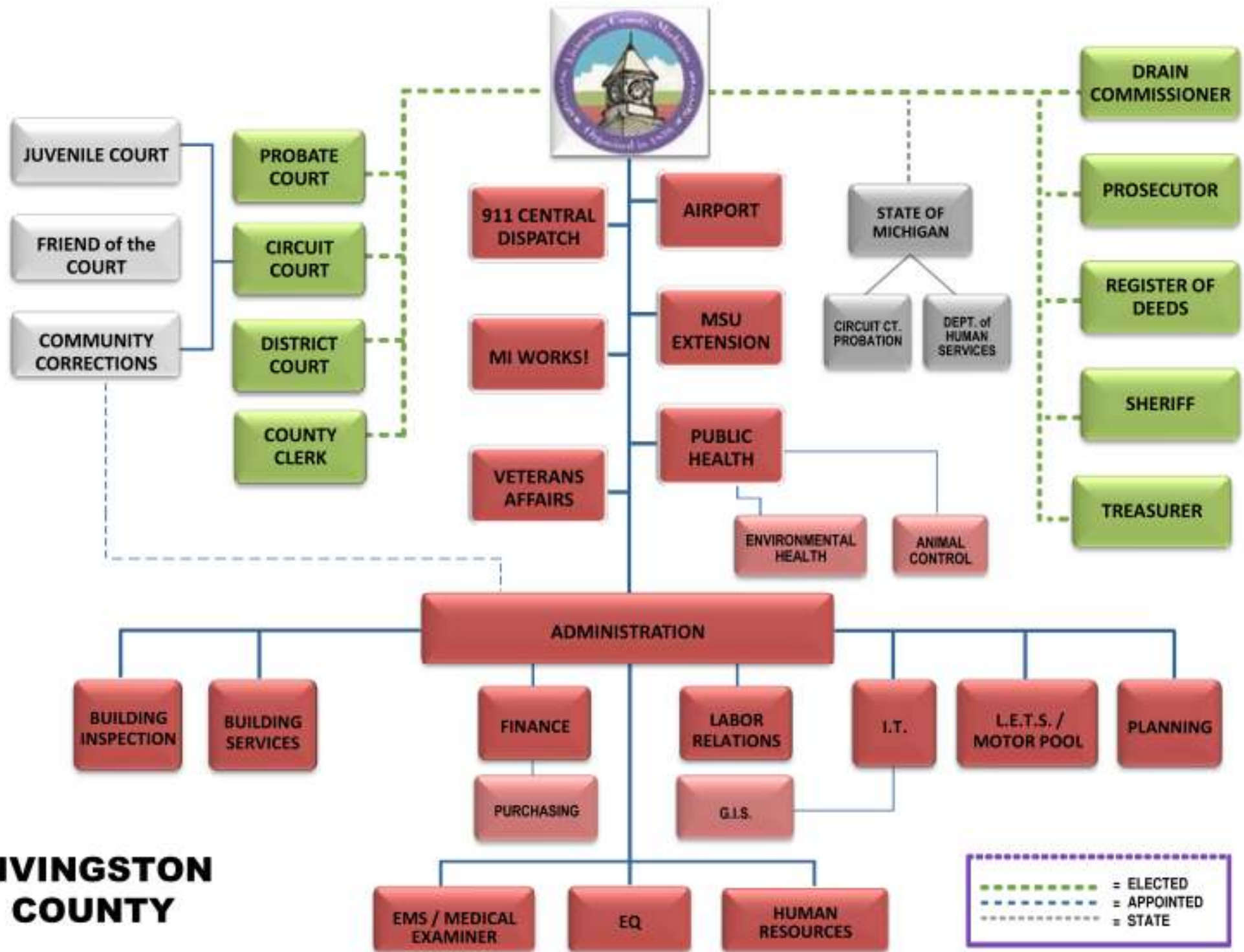
# # #

**MOVED: Commissioner Mantey**

**SECONDED: Commissioner VanHouten**

**CARRIED: 9-0-0 Roll call vote: Ayes: Mantey, Domas, VanHouten, Drick, Williams, Griffith, Dolan, LaBelle, Jones; Nays: None; Absent: None**

# LIVINGSTON COUNTY



# LIVINGSTON COUNTY

## 2012 BUDGET HEADCOUNT

DEPARTMENT CATEGORY	Department Headcount					
	Funded Positions 2011		Requested 2012		Recommended 2012	
	FULL	PART	FULL	PART	FULL	PART
<b>PUBLIC SAFETY &amp; JUDICIARY</b>						
Court System: Circuit Court	12	0	12	0	12	0
Cent Svcs - Jud Sys	2	0	2	0	2	0
District Court	31	6	31	6	31	6
Friend of the Court	26	1	26	1	26	1
Probate Court	8	0	8	0	8	0
Juvenile Court	13	1	14	0	14	0
Family Support	2	0	2	0	2	0
Prosecuting Attorney	19	3	19	3	19	3
Sub-Total Court System:	<b>113</b>	<b>11</b>	<b>114</b>	<b>10</b>	<b>114</b>	<b>10</b>
Sheriff Department:						
Administration	8	6	8	6	8	6
Lt.s	6	0	6	0	6	0
Sgt.s	11	0	11	0	11	0
Detectives	6	0	6	0	6	0
Deputies	40	0	40	0	40	0
Correction Officers	40	0	40	0	40	0
PT Deputies	0	1	0	1	0	1
Court Security	0	13	0	13	0	13
Sub-Total Sheriff Dept.	<b>111</b>	<b>20</b>	<b>111</b>	<b>20</b>	<b>111</b>	<b>20</b>
Other PS&J: Med. Examiner	0	6	0	6	0	6
911/Central Dispatch	30	0	30	0	30	0
Community Corrections	1	2	1	2	1	2
Sub-Total Other Public Safety	<b>31</b>	<b>8</b>	<b>31</b>	<b>8</b>	<b>31</b>	<b>8</b>
<b>TOTAL: Public Safety:</b>	<b>255</b>	<b>39</b>	<b>256</b>	<b>38</b>	<b>256</b>	<b>38</b>
<b>INFRASTRUCTURE &amp; DEV.</b>						
Drain Commissioner	18	0	18	1	18	0
Dept of Public Works	1	0	1	0	1	0
Planning	3	0	3	0	3	0
Building Inspection	9	3	11	0	11	0
Airport	2	4	2	4	2	4
<b>TOTAL: I&amp;D</b>	<b>33</b>	<b>7</b>	<b>35</b>	<b>5</b>	<b>35</b>	<b>4</b>
<b>HEALTH &amp; HUMAN SERVICES</b>						
MSU Cooperative Extension	0	2	0	2	0	2
Veterans' Affairs	4	1	4	1	4	1
EMS	69	0	69	0	69	0
Dept of Public Health	27	12	28	11	28	11
Michigan Works!	4	1	4	1	4	1
L.E.T.S.	18	18	18	18	18	18
<b>TOTAL: H&amp;HS:</b>	<b>122</b>	<b>34</b>	<b>123</b>	<b>33</b>	<b>123</b>	<b>33</b>
<b>GENERAL GOVERNMENT</b>						
Board of Commissioners	0	10	0	10	0	10
County Administration	3	0	4	0	4	0
County Clerk with Circuit	18	3	14	3	14	3
Equalization	4	1	4	1	4	1
Purchasing	2	0	2	0	2	0
Treasurer	8	2	9	1	9	1
Human Resources	3	0	5	0	5	0
Register of Deeds	7	2	7	1	7	1
Animal Control	4	7	4	7	4	7
Building Services	17	4	14	10	14	10
IT / GIS	15	0	15	0	15	0
<b>TOTAL: GEN GOVT.:</b>	<b>81</b>	<b>29</b>	<b>78</b>	<b>33</b>	<b>78</b>	<b>33</b>
<b>GRAND TOTAL - COUNTY</b>	<b>491</b>	<b>109</b>	<b>492</b>	<b>109</b>	<b>492</b>	<b>108</b>

# REVENUES



# EXPENSES

**LIVINGSTON COUNTY  
GENERAL FUND**

**REVENUES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>Public Safety / Judiciary:</b>								
<b><u>Court System</u></b>								
License & permits	\$300	\$325	\$175	\$0	\$0	\$0	\$0	--
Federal Grants	\$205,338	\$305,901	\$0	\$0	\$0	\$0	\$0	--
State Grants	\$1,277,992	\$1,313,906	\$708,401	\$1,131,928	\$1,139,928	\$1,149,928	\$1,149,928	1.59%
Charges for Services	\$4,006,178	\$3,996,463	\$3,045,024	\$3,731,006	\$3,869,200	\$3,856,550	\$3,856,550	3.36%
Fines and Forfeits	\$737,617	\$690,569	\$496,356	\$649,000	\$676,000	\$644,000	\$644,000	-0.77%
Interest and Rents	\$147	\$191	\$102	\$500	\$0	\$100	\$100	-80.00%
Other Revenue	\$143,656	\$157,596	\$150,776	\$153,506	\$154,156	\$155,156	\$155,156	1.07%
<b>Subtotal</b>	<b>\$6,371,226</b>	<b>\$6,464,952</b>	<b>\$4,400,835</b>	<b>\$5,665,940</b>	<b>\$5,839,284</b>	<b>\$5,805,734</b>	<b>\$5,805,734</b>	<b>2.47%</b>
<b><u>Sheriff Department</u></b>								
Federal Grants	\$83,066	\$87,349	\$24,175	\$53,000	\$44,000	\$46,000	\$46,000	-13.21%
State Grants	\$312,942	\$260,686	\$165,730	\$92,500	\$144,500	\$187,500	\$187,500	102.70%
Contributions from Local Units	\$68,499	\$69,186	\$75,364	\$69,186	\$0	\$0	\$0	--
Charges for Services	\$1,222,753	\$1,060,142	\$936,721	\$1,094,461	\$1,142,042	\$1,131,942	\$1,131,942	3.42%
Fines and Forfeits	\$85,672	\$114,003	\$78,228	\$99,100	\$102,250	\$102,250	\$102,250	3.18%
Other Revenue	\$63,370	\$8,461	\$14,484	\$9,600	\$12,600	\$12,600	\$12,600	31.25%
Operating Transfers In	\$0	\$0	\$527	\$0	\$0	\$0	\$0	--
<b>Subtotal</b>	<b>\$1,836,302</b>	<b>\$1,599,827</b>	<b>\$1,295,230</b>	<b>\$1,417,847</b>	<b>\$1,445,392</b>	<b>\$1,480,292</b>	<b>\$1,480,292</b>	<b>4.40%</b>
<b><u>Other Public Safety</u></b>								
Federal Grants	\$2,158	\$3,886	\$0	\$0	\$0	\$0	\$0	--
<b>Subtotal</b>	<b>\$2,158</b>	<b>\$3,886</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>--</b>
<b>Total Public Safety/Judiciary</b>	<b>\$8,209,686</b>	<b>\$8,068,665</b>	<b>\$5,696,065</b>	<b>\$7,083,787</b>	<b>\$7,284,676</b>	<b>\$7,286,026</b>	<b>\$7,286,026</b>	<b>2.85%</b>
<b><u>Infrastructure/Development</u></b>								
License & permits	\$83,844	\$125,115	\$84,944	\$94,780	\$100,000	\$98,248	\$98,248	3.66%
Federal Grants	\$14,808	\$44,572	\$0	\$0	\$0	\$0	\$0	--
Contributions from Local Units	\$19,175	\$19,831	\$10,656	\$27,600	\$19,800	\$30,625	\$30,625	10.96%
Charges for Services	\$8,405	\$6,737	\$9,449	\$36,055	\$2,555	\$4,004	\$4,004	-88.89%
Other Revenue	\$570,311	\$633,615	\$397,162	\$653,770	\$743,337	\$673,011	\$673,011	2.94%
<b>Subtotal</b>	<b>\$696,542</b>	<b>\$829,870</b>	<b>\$502,210</b>	<b>\$812,205</b>	<b>\$865,692</b>	<b>\$805,888</b>	<b>\$805,888</b>	<b>-0.78%</b>
<b><u>Health &amp; Human Services</u></b>								
Federal Grants	\$309,295	\$61,857	\$0	\$0	\$0	\$0	\$0	--
Contributions from Local Units	\$22,500	\$0	\$0	\$0	\$0	\$0	\$0	--
Operating Transfers In	\$0	\$297,218	\$156,072	\$308,955	\$341,592	\$339,897	\$339,897	10.02%
<b>Subtotal</b>	<b>\$331,795</b>	<b>\$359,075</b>	<b>\$156,072</b>	<b>\$308,955</b>	<b>\$341,592</b>	<b>\$339,897</b>	<b>\$339,897</b>	<b>10.02%</b>
<b><u>General Government</u></b>								
Taxes	\$28,730,705	\$27,024,384	\$25,493,268	\$24,994,099	\$24,178,019	\$24,403,000	\$24,403,000	-2.36%
License & permits	\$150,246	\$163,077	\$137,202	\$135,000	\$175,000	\$178,000	\$178,000	31.85%
State Grants	\$873,448	\$885,712	\$909,566	\$849,347	\$1,030,877	\$1,030,877	\$1,030,877	21.37%
Charges for Services	\$1,607,822	\$1,525,764	\$1,237,948	\$1,129,500	\$1,370,400	\$1,372,400	\$1,372,400	21.51%
Interest and Rents	\$550,373	\$293,924	\$153,954	\$274,200	\$255,000	\$255,000	\$255,000	-7.00%
Other Revenue	\$1,127,320	\$1,099,768	\$927,866	\$1,099,888	\$1,026,400	\$1,006,337	\$1,006,337	-8.51%
Changes in Fund Balance	\$0	\$0	\$0	\$791,713	\$0	\$0	\$1,115,052	40.84%
Operating Transfers In	\$2,972,212	\$2,986,884	\$3,009,576	\$3,066,629	\$3,023,000	\$3,095,730	\$3,095,730	0.95%
<b>Subtotal</b>	<b>\$36,012,126</b>	<b>\$33,979,513</b>	<b>\$31,869,380</b>	<b>\$32,340,376</b>	<b>\$31,058,696</b>	<b>\$31,341,344</b>	<b>\$32,456,396</b>	<b>0.36%</b>
<b>Total Revenue</b>	<b>\$45,250,149</b>	<b>\$43,237,123</b>	<b>\$38,223,727</b>	<b>\$40,545,323</b>	<b>\$39,550,656</b>	<b>\$39,773,155</b>	<b>\$40,888,207</b>	<b>0.85%</b>

**LIVINGSTON COUNTY  
GENERAL FUND**

**EXPENDITURES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>Public Safety / Judiciary:</b>								
<b><u>Court System</u></b>								
Personnel Expenses	\$7,297,684	\$7,445,054	\$5,694,152	\$6,887,990	\$7,006,563	\$6,914,873	\$6,903,996	0.23%
Operating Supplies	\$197,974	\$200,046	\$151,642	\$204,303	\$2,191,739	\$207,120	\$207,120	1.38%
Other Charges	\$5,420,148	\$5,192,185	\$4,097,565	\$5,361,630	\$3,237,097	\$5,296,750	\$5,171,582	-3.54%
Capital Outlay	\$798	\$279,513	\$0	\$0	\$0	\$0	\$0	--
Operating Transfers Out	\$0	\$0	\$126,751	\$180,395	\$125,315	\$155,433	\$155,433	-13.84%
<b>Subtotal</b>	<b>\$12,916,604</b>	<b>\$13,116,799</b>	<b>\$10,070,111</b>	<b>\$12,634,318</b>	<b>\$12,560,714</b>	<b>\$12,574,176</b>	<b>\$12,438,131</b>	<b>-1.55%</b>
<b><u>Sheriff Department</u></b>								
Personnel Expenses	\$11,839,313	\$11,496,879	\$8,992,671	\$11,258,530	\$10,802,920	\$10,694,242	\$10,694,242	-5.01%
Operating Supplies	\$530,116	\$416,882	\$375,036	\$537,250	\$663,035	\$511,650	\$511,650	-4.77%
Other Charges	\$2,326,543	\$2,252,497	\$1,728,470	\$2,129,381	\$1,978,500	\$2,169,907	\$2,169,907	1.90%
Capital Outlay	\$106,530	\$22,930	\$0	\$0	\$0	\$64,300	\$0	--
Operating Transfers Out	\$0	\$0	\$96,712	\$118,293	\$118,293	\$128,387	\$128,387	8.53%
<b>Subtotal</b>	<b>\$14,802,502</b>	<b>\$14,189,188</b>	<b>\$11,192,888</b>	<b>\$14,043,454</b>	<b>\$13,562,748</b>	<b>\$13,568,486</b>	<b>\$13,504,186</b>	<b>-3.84%</b>
<b><u>Other Public Safety</u></b>								
Other Charges	\$129,204	\$157,853	\$58,026	\$91,118	\$55,313	\$72,170	\$72,170	-20.80%
Capital Outlay	\$7,971	\$1,000	\$0	\$0	\$0	\$0	\$0	--
<b>Subtotal</b>	<b>\$137,175</b>	<b>\$158,853</b>	<b>\$58,026</b>	<b>\$91,118</b>	<b>\$55,313</b>	<b>\$72,170</b>	<b>\$72,170</b>	<b>-20.80%</b>
<b>Total Public Safety/Judiciary</b>	<b>\$27,856,282</b>	<b>\$27,464,841</b>	<b>\$21,321,026</b>	<b>\$26,768,890</b>	<b>\$26,178,775</b>	<b>\$26,214,832</b>	<b>\$26,014,487</b>	<b>-2.82%</b>
<b><u>Infrastructure/Development</u></b>								
Personnel Expenses	\$1,996,958	\$2,058,541	\$1,506,672	\$1,829,820	\$1,874,715	\$1,882,437	\$1,851,799	1.20%
Operating Supplies	\$20,102	\$9,528	\$5,284	\$13,325	\$197,634	\$10,495	\$10,495	-21.24%
Other Charges	\$711,997	\$715,454	\$562,191	\$758,601	\$544,463	\$759,067	\$759,067	0.06%
<b>Subtotal</b>	<b>\$2,729,057</b>	<b>\$2,783,523</b>	<b>\$2,074,147</b>	<b>\$2,601,746</b>	<b>\$2,616,812</b>	<b>\$2,651,999</b>	<b>\$2,621,361</b>	<b>0.75%</b>
<b><u>Health &amp; Human Services</u></b>								
Personnel Expenses	\$437,447	\$351,399	\$299,311	\$348,904	\$380,677	\$375,937	\$375,937	7.75%
Operating Supplies	\$14,588	\$15,036	\$14,891	\$18,400	\$293,951	\$10,865	\$10,865	-40.95%
Other Charges	\$2,800,658	\$2,375,832	\$1,618,299	\$2,342,726	\$2,165,846	\$2,480,939	\$2,480,939	5.90%
Operating Transfers Out	\$0	\$0	\$56,857	\$0	\$0	\$0	\$0	--
<b>Subtotal</b>	<b>\$3,252,693</b>	<b>\$2,742,267</b>	<b>\$1,989,358</b>	<b>\$2,710,030</b>	<b>\$2,840,474</b>	<b>\$2,867,741</b>	<b>\$2,867,741</b>	<b>5.82%</b>
<b><u>General Government</u></b>								
Personnel Expenses	\$4,478,292	\$3,764,065	\$2,917,047	\$3,501,239	\$3,497,111	\$3,648,432	\$3,648,556	4.21%
Operating Supplies	\$114,871	\$176,113	\$118,672	\$114,450	\$866,206	\$329,700	\$250,200	118.61%
Other Charges	\$4,188,283	\$3,984,678	\$3,895,004	\$4,848,968	\$4,295,459	\$4,885,862	\$5,485,862	13.13%
<b>Subtotal</b>	<b>\$8,781,446</b>	<b>\$7,924,856</b>	<b>\$6,930,723</b>	<b>\$8,464,657</b>	<b>\$8,658,776</b>	<b>\$8,863,994</b>	<b>\$9,384,618</b>	<b>10.87%</b>
<b>Total Expenditure</b>	<b>\$42,619,477</b>	<b>\$40,915,486</b>	<b>\$32,315,253</b>	<b>\$40,545,323</b>	<b>\$40,294,837</b>	<b>\$40,598,566</b>	<b>\$40,888,207</b>	<b>0.85%</b>
Excess Over(Under) Exp.	\$2,630,672	\$2,321,637	\$5,908,739	\$0	(\$744,181)	(\$825,411)	\$0	

**LIVINGSTON COUNTY**  
**SPECIAL REVENUE FUNDS**

**REVENUES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>Public Safety / Judiciary:</b>								
<b><u>Court System</u></b>								
Federal Grants	\$1,215,938	\$1,041,509	\$671,608	\$1,531,249	\$0	\$1,744,843	\$1,744,843	13.95%
State Grants	\$228,279	\$227,920	\$401,800	\$399,006	\$0	\$133,180	\$133,180	-66.62%
Charges for Services	\$87,019	\$81,681	\$76,573	\$86,450	\$0	\$82,400	\$82,400	-4.68%
Fines and Forfeits	\$4,185	\$6,278	\$1,575	\$3,000	\$0	\$5,000	\$5,000	66.67%
Interest and Rents	\$1,262	\$512	\$98	\$1,100	\$0	\$200	\$200	-81.82%
Other Revenue	\$942,452	\$997,091	\$990,361	\$1,263,045	\$0	\$1,142,742	\$1,147,742	-9.13%
Operating Transfers In	\$2,478,745	\$2,173,841	\$1,931,222	\$2,588,357	\$0	\$2,557,825	\$2,567,343	-0.81%
<b>Subtotal</b>	<b>\$4,957,881</b>	<b>\$4,528,832</b>	<b>\$4,073,238</b>	<b>\$5,872,207</b>	<b>\$0</b>	<b>\$5,666,190</b>	<b>\$5,680,708</b>	<b>-3.26%</b>
<b><u>Sheriff Department</u></b>								
Federal Grants	\$302,867	\$40,065	\$116,650	\$115,000	\$0	\$115,000	\$115,000	0
State Grants	\$0	\$0	\$64,865	\$117,200	\$0	\$106,880	\$106,880	-8.81%
Charges for Services	\$26,911	\$34,485	\$26,490	\$25,000	\$0	\$25,000	\$25,000	0
Fines and Forfeits	\$36,985	\$35,307	\$26,253	\$31,500	\$0	\$33,000	\$33,000	4.76%
Interest and Rents	\$963	\$1,378	\$588	\$1,500	\$0	\$1,500	\$1,500	0
Other Revenue	\$4,543	\$6,401	\$4,384	\$1,500	\$0	\$0	\$0	--
Operating Transfers In	\$0	\$0	\$96,712	\$193,365	\$0	\$203,459	\$203,459	5.22%
<b>Subtotal</b>	<b>\$372,269</b>	<b>\$117,636</b>	<b>\$335,942</b>	<b>\$485,065</b>	<b>\$0</b>	<b>\$484,839</b>	<b>\$484,839</b>	<b>-0.05%</b>
<b><u>Other Public Safety</u></b>								
Federal Grants	\$0	\$282,747	\$276,330	\$324,485	\$0	\$566,311	\$566,311	74.53%
State Grants	\$501,702	\$456,261	\$350,931	\$413,731	\$197,474	\$480,535	\$480,535	16.15%
Charges for Services	\$4,268,259	\$4,265,834	\$2,347,394	\$3,968,000	\$15,000	\$3,947,000	\$3,947,000	-0.53%
Interest and Rents	\$32,556	\$11,755	\$11,398	\$65,000	\$5,400	\$10,200	\$10,200	-84.31%
Other Revenue	\$1,500	\$14,390	\$1,723	\$0	\$0	\$55,000	\$57,079	--
Operating Transfers In	\$125,704	\$152,443	\$58,026	\$1,287,118	\$55,313	\$1,108,990	\$1,108,990	-13.84%
<b>Subtotal</b>	<b>\$4,929,721</b>	<b>\$5,183,430</b>	<b>\$3,045,801</b>	<b>\$6,058,334</b>	<b>\$273,187</b>	<b>\$6,168,036</b>	<b>\$6,170,115</b>	<b>1.85%</b>
<b>Total Public Safety/Judiciary</b>	<b>\$10,259,871</b>	<b>\$9,829,898</b>	<b>\$7,454,981</b>	<b>\$12,415,606</b>	<b>\$273,187</b>	<b>\$12,319,065</b>	<b>\$12,335,662</b>	<b>-0.64%</b>
<b><u>Infrastructure/Development</u></b>								
Federal Grants	\$0	\$0	\$469,128	\$736,592	\$0	\$0	\$160,000	-78.28%
Interest and Rents	\$51,572	\$58,562	\$21,209	\$49,282	\$0	\$32,282	\$32,282	-34.50%
Other Revenue	\$5,000	\$11,428	\$0	\$0	\$0	\$0	\$0	--
<b>Subtotal</b>	<b>\$56,572</b>	<b>\$69,990</b>	<b>\$490,337</b>	<b>\$785,874</b>	<b>\$0</b>	<b>\$32,282</b>	<b>\$192,282</b>	<b>-75.53%</b>
<b><u>Health &amp; Human Services</u></b>								
Taxes	\$2,441,699	\$2,929,536	\$2,712,243	\$2,780,000	\$0	\$2,693,120	\$2,693,120	-3.13%
License & permits	\$465,500	\$487,016	\$437,208	\$477,370	\$0	\$471,370	\$471,370	-1.26%
Federal Grants	\$6,548,228	\$6,852,843	\$3,563,401	\$5,927,908	\$0	\$4,302,781	\$4,302,781	-27.41%
State Grants	\$1,517,535	\$1,133,750	\$971,083	\$1,055,073	\$0	\$1,121,346	\$1,121,346	6.28%
Charges for Services	\$6,044,820	\$5,764,140	\$5,283,598	\$5,716,189	\$0	\$6,605,627	\$6,625,165	15.90%
Interest and Rents	\$27,712	\$17,559	\$14,043	\$109,300	\$0	\$10,300	\$10,300	-90.58%
Other Revenue	\$159,860	\$83,681	\$40,727	\$15,325	\$0	\$14,925	\$14,925	-2.61%
Operating Transfers In	\$391,112	\$321,410	\$354,808	\$554,194	\$0	\$425,953	\$450,699	-18.67%
<b>Subtotal</b>	<b>\$17,596,466</b>	<b>\$17,589,934</b>	<b>\$13,377,113</b>	<b>\$16,635,359</b>	<b>\$0</b>	<b>\$15,645,422</b>	<b>\$15,689,706</b>	<b>-5.68%</b>
<b><u>General Government</u></b>								
Taxes	\$1,137	\$825	\$8,415	\$300	\$0	\$10,000	\$10,000	3233.33%
State Grants	\$176,079	\$33,280	\$57,143	\$71,324	\$0	\$71,324	\$71,324	0
Charges for Services	\$242,903	\$254,242	\$258,225	\$282,868	\$0	\$253,226	\$253,226	-10.48%
Interest and Rents	\$12,464	\$2,758	\$10,266	\$4,000	\$0	\$0	\$0	--
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$23,569	\$23,569	--
<b>Subtotal</b>	<b>\$432,582</b>	<b>\$291,105</b>	<b>\$334,050</b>	<b>\$358,492</b>	<b>\$0</b>	<b>\$358,119</b>	<b>\$358,119</b>	<b>-0.10%</b>
<b><u>Capital Replacement</u></b>								
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>--</b>
<b>Total Revenue</b>	<b>\$28,345,491</b>	<b>\$27,780,927</b>	<b>\$21,656,481</b>	<b>\$30,195,331</b>	<b>\$273,187</b>	<b>\$28,354,888</b>	<b>\$28,575,769</b>	<b>-5.36%</b>

**LIVINGSTON COUNTY**  
**SPECIAL REVENUE FUNDS**

**EXPENDITURES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>Public Safety / Judiciary:</b>								
<b><u>Court System</u></b>								
Personnel Expenses	\$2,075,626	\$1,988,822	\$1,858,152	\$2,324,317	\$2,274,557	\$2,343,401	\$2,354,560	1.30%
Operating Supplies	\$35,509	\$28,748	\$36,074	\$70,141	\$0	\$79,609	\$79,609	13.50%
Other Charges	\$2,169,882	\$2,540,674	\$2,579,178	\$3,478,303	\$170,150	\$3,084,426	\$3,084,426	-11.32%
Capital Outlay	\$7,718	\$45,241	\$0	\$0	\$0	\$163,043	\$163,043	--
<b>Subtotal</b>	<b>\$4,288,735</b>	<b>\$4,603,485</b>	<b>\$4,473,403</b>	<b>\$5,872,761</b>	<b>\$2,444,707</b>	<b>\$5,670,479</b>	<b>\$5,681,638</b>	<b>-3.25%</b>
<b><u>Sheriff Department</u></b>								
Personnel Expenses	\$46,125	\$148,439	\$185,834	\$317,061	\$315,218	\$311,952	\$311,952	-1.61%
Operating Supplies	\$60,721	\$63,406	\$27,680	\$106,550	\$105,000	\$106,400	\$106,400	-0.14%
Other Charges	\$19,006	\$15,474	\$46,818	\$59,117	\$62,021	\$63,221	\$63,221	6.94%
Capital Outlay	\$36,956	\$0	\$0	\$0	\$0	\$0	\$0	--
Operating Transfers Out	\$3,173	\$0	\$527	\$0	\$0	\$0	\$0	--
<b>Subtotal</b>	<b>\$165,981</b>	<b>\$227,319</b>	<b>\$260,859</b>	<b>\$482,728</b>	<b>\$482,239</b>	<b>\$481,573</b>	<b>\$481,573</b>	<b>-0.24%</b>
<b><u>Other Public Safety</u></b>								
Personnel Expenses	\$2,325,729	\$2,089,651	\$1,694,858	\$2,386,043	\$2,412,346	\$2,380,248	\$2,391,893	0.25%
Operating Supplies	\$60,747	\$183,734	\$326,835	\$79,404	\$0	\$390,500	\$390,500	391.79%
Other Charges	\$1,943,887	\$1,620,452	\$1,996,553	\$1,610,417	\$855,995	\$1,759,175	\$1,759,175	9.24%
Capital Outlay	\$0	\$381,670	\$860,647	\$1,870,580	\$0	\$1,606,000	\$1,606,000	-14.14%
<b>Subtotal</b>	<b>\$4,330,363</b>	<b>\$4,275,506</b>	<b>\$4,878,892</b>	<b>\$5,946,444</b>	<b>\$3,268,341</b>	<b>\$6,135,923</b>	<b>\$6,147,568</b>	<b>3.38%</b>
<b>Total Public Safety/Judiciary</b>	<b>\$8,785,078</b>	<b>\$9,106,310</b>	<b>\$9,613,155</b>	<b>\$12,301,933</b>	<b>\$6,195,287</b>	<b>\$12,287,975</b>	<b>\$12,310,779</b>	<b>0.07%</b>
<b>Infrastructure/Development</b>								
Personnel Expenses	\$0	\$0	\$4,218	\$0	\$0	\$0	\$10,000	--
Operating Supplies	\$0	\$0	\$0	\$2,132	\$0	\$1,132	\$1,132	-46.90%
Other Charges	\$30,202	\$30,009	\$465,623	\$779,787	\$4,000	\$23,930	\$173,930	-77.70%
<b>Subtotal</b>	<b>\$30,202</b>	<b>\$30,009</b>	<b>\$469,841</b>	<b>\$781,919</b>	<b>\$4,000</b>	<b>\$25,062</b>	<b>\$185,062</b>	<b>-76.33%</b>
<b>Health &amp; Human Services</b>								
Personnel Expenses	\$8,324,394	\$7,829,991	\$6,658,181	\$8,223,470	\$7,865,326	\$8,609,175	\$8,686,287	5.63%
Operating Supplies	\$645,336	\$686,222	\$567,416	\$649,980	\$0	\$665,381	\$665,381	2.37%
Other Charges	\$7,306,665	\$7,412,288	\$4,903,625	\$6,947,706	\$793,262	\$5,338,171	\$5,338,171	-23.17%
Capital Outlay	\$486,219	\$710,986	\$281,590	\$485,000	\$0	\$410,000	\$410,000	-15.46%
Operating Transfers Out	\$0	\$297,218	\$156,072	\$308,955	\$0	\$589,867	\$589,867	90.92%
<b>Subtotal</b>	<b>\$16,762,613</b>	<b>\$16,936,705</b>	<b>\$12,566,884</b>	<b>\$16,615,111</b>	<b>\$8,658,588</b>	<b>\$15,612,594</b>	<b>\$15,689,706</b>	<b>-5.57%</b>
<b>General Government</b>								
Personnel Expenses	\$13,712	\$14,068	\$0	\$11,359	\$11,904	\$12,549	\$12,549	10.48%
Operating Supplies	\$12,299	\$9,074	\$0	\$18,200	\$0	\$13,000	\$13,000	-28.57%
Other Charges	\$336,414	\$228,877	\$126,218	\$332,762	\$125,970	\$233,054	\$233,054	-29.96%
Operating Transfers Out	\$2,906,737	\$2,947,849	\$3,009,576	\$3,006,929	\$3,072,730	\$3,072,730	\$3,072,730	2.19%
<b>Subtotal</b>	<b>\$3,269,162</b>	<b>\$3,199,867</b>	<b>\$3,135,794</b>	<b>\$3,369,250</b>	<b>\$3,210,604</b>	<b>\$3,331,333</b>	<b>\$3,331,333</b>	<b>-1.13%</b>
<b>Capital Replacement</b>								
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>--</b>
<b>Total Expenditure</b>	<b>\$28,847,056</b>	<b>\$29,272,891</b>	<b>\$25,891,805</b>	<b>\$33,068,213</b>	<b>\$18,068,479</b>	<b>\$31,256,964</b>	<b>\$31,516,880</b>	<b>-4.69%</b>
<b>Excess Over(Under) Exp.</b>	<b>(\$501,565)</b>	<b>(\$1,491,964)</b>	<b>(\$3,784,406)</b>	<b>(\$2,872,882)</b>	<b>(\$17,795,292)</b>	<b>(\$2,902,076)</b>	<b>(\$2,941,111)</b>	

**LIVINGSTON COUNTY**  
**INTERNAL SERVICE FUNDS**

**REVENUES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>General Government</b>								
Charges for Services	\$473,882	\$549,248	\$398,252	\$527,149	\$555,060	\$541,176	\$541,176	0.0266
Other Revenue	\$1,351,397	\$1,542,117	\$760,778	\$1,177,231	\$1,186,929	\$1,486,929	\$1,486,929	26.31%
Operating Transfers In	\$13,782,312	\$12,929,184	\$11,311,719	\$12,964,061	\$5,200,861	\$12,453,196	\$12,453,196	-3.94%
<b>Subtotal</b>	<b>\$15,607,591</b>	<b>\$15,020,549</b>	<b>\$12,470,749</b>	<b>\$14,668,441</b>	<b>\$6,942,850</b>	<b>\$14,481,301</b>	<b>\$14,481,301</b>	<b>-1.28%</b>
<b>Total Revenue</b>	<b>\$15,607,591</b>	<b>\$15,020,549</b>	<b>\$12,470,749</b>	<b>\$14,668,441</b>	<b>\$6,942,850</b>	<b>\$14,481,301</b>	<b>\$14,481,301</b>	<b>-1.28%</b>

**EXPENDITURES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>General Government</b>								
Personnel Expenses	\$9,442,761	\$9,278,596	\$7,008,379	\$9,733,801	\$2,374,771	\$2,322,191	\$9,834,111	1.03%
Operating Supplies	\$594,333	\$803,038	\$735,322	\$503,136	\$909,435	\$916,382	\$898,495	78.58%
Other Charges	\$3,791,890	\$3,627,105	\$2,214,177	\$2,942,254	\$2,867,628	\$2,870,912	\$2,960,912	0.63%
Capital Outlay	\$4,000	\$309,559	\$463,953	\$922,775	\$756,152	\$756,151	\$756,151	-18.06%
Debt Service	\$33,513	\$27,162	\$15,893	\$15,031	\$15,031	\$8,522	\$8,522	-0.433
<b>Subtotal</b>	<b>\$13,866,497</b>	<b>\$14,045,461</b>	<b>\$10,437,724</b>	<b>\$14,116,997</b>	<b>\$6,923,017</b>	<b>\$6,874,158</b>	<b>\$14,458,191</b>	<b>2.42%</b>
<b>Total Expenditure</b>	<b>\$13,866,497</b>	<b>\$14,045,461</b>	<b>\$10,437,724</b>	<b>\$14,116,997</b>	<b>\$6,923,017</b>	<b>\$6,874,158</b>	<b>\$14,458,191</b>	<b>2.42%</b>
<b>Excess Over(Under) Exp.</b>	<b>\$1,741,094</b>	<b>\$975,088</b>	<b>\$2,033,025</b>	<b>\$551,444</b>	<b>\$19,833</b>	<b>\$7,607,143</b>	<b>\$23,110</b>	

**LIVINGSTON COUNTY  
ENTERPRISE FUNDS**

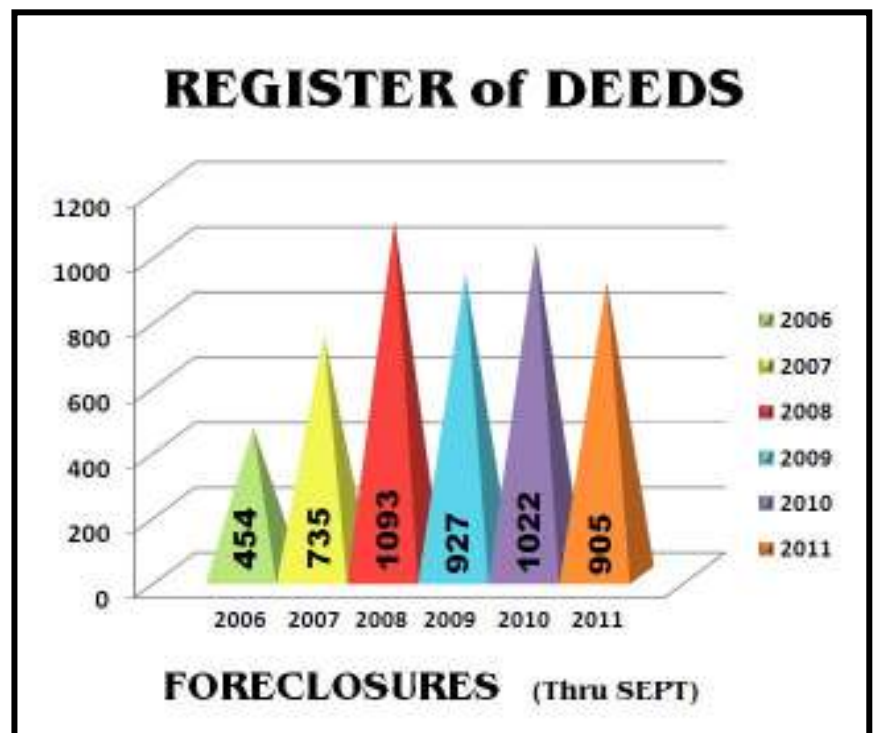
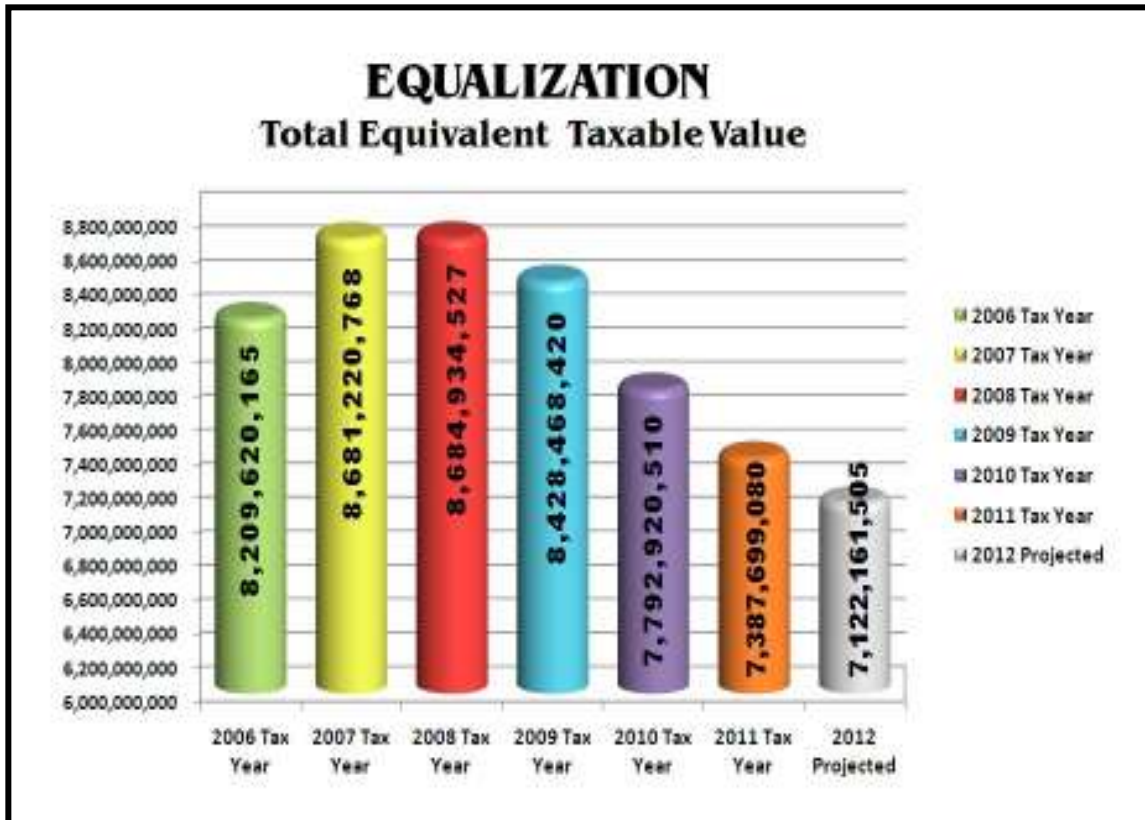
**REVENUES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>Infrastructure/Development</b>								
Taxes	\$28,853	\$34,150	\$23,726	\$30,000	\$0	\$31,914	\$31,914	6.38%
License & permits	\$619,334	\$911,975	\$832,915	\$689,235	\$0	\$846,268	\$846,268	22.78%
Federal Grants	\$140,988	\$0	\$0	\$0	\$0	\$0	\$0	--
State Grants	\$3,710	\$0	\$0	\$0	\$0	\$0	\$0	--
Charges for Services	\$791,604	\$848,853	\$720,388	\$888,103	\$0	\$1,052,933	\$1,052,933	18.56%
Interest and Rents	\$91,697	\$81,805	\$58,044	\$80,869	\$0	\$88,079	\$88,079	8.92%
Other Revenue	\$723,219	\$742,350	\$631,346	\$794,375	\$0	\$881,878	\$881,878	11.02%
Operating Transfers In	\$143,864	\$100,000	\$83,981	\$132,465	\$0	\$68,198	\$68,198	-0.4852
<b>Subtotal</b>	<b>\$2,543,269</b>	<b>\$2,719,133</b>	<b>\$2,350,399</b>	<b>\$2,615,047</b>	<b>\$0</b>	<b>\$2,969,270</b>	<b>\$2,969,270</b>	<b>13.55%</b>
<b>Health &amp; Human Services</b>								
Federal Grants	\$1,219,750	\$1,761,190	\$765,130	\$1,194,701	\$0	\$1,397,428	\$1,399,243	17.12%
State Grants	\$742,613	\$564,295	\$553,826	\$803,484	\$0	\$797,335	\$801,939	-0.19%
Charges for Services	\$178,365	\$176,719	\$149,461	\$196,950	\$0	\$200,877	\$200,877	1.99%
Interest and Rents	\$102,240	\$81,597	\$62,134	\$80,773	\$0	\$72,752	\$72,752	-9.93%
Other Revenue	\$143,631	\$195,358	\$120,052	\$135,500	\$0	\$136,911	\$136,911	1.04%
<b>Subtotal</b>	<b>\$2,386,598</b>	<b>\$2,779,159</b>	<b>\$1,650,603</b>	<b>\$2,411,408</b>	<b>\$0</b>	<b>\$2,605,303</b>	<b>\$2,611,722</b>	<b>0.0831</b>
<b>Total Revenue</b>	<b>\$4,929,867</b>	<b>\$5,498,292</b>	<b>\$4,001,002</b>	<b>\$5,026,455</b>	<b>\$0</b>	<b>\$5,574,573</b>	<b>\$5,580,992</b>	<b>11.03%</b>

**EXPENDITURES**

	2009 Actual	2010 Actual	2011 YTD Actual	2011 Amended	2012 Level 1	2012 Level 2	2012 Level 3	Percent Change
<b>Infrastructure/Development</b>								
Personnel Expenses	\$1,041,388	\$938,246	\$623,540	\$945,716	\$997,869	\$1,030,841	\$1,034,491	0.0939
Operating Supplies	\$325,137	\$423,913	\$364,972	\$369,750	\$0	\$494,850	\$494,850	0.3383
Other Charges	\$1,009,268	\$1,181,786	\$639,506	\$1,016,143	\$142,507	\$988,393	\$988,393	-0.0273
Capital Outlay	\$139,479	\$137,064	\$114,366	\$127,805	\$0	\$126,305	\$126,305	-1.17%
Debt Service	\$123,464	\$135,872	\$66,083	\$238,198	\$0	\$258,851	\$258,851	8.67%
<b>Subtotal</b>	<b>\$2,638,736</b>	<b>\$2,816,881</b>	<b>\$1,808,467</b>	<b>\$2,697,612</b>	<b>\$1,140,376</b>	<b>\$2,899,240</b>	<b>\$2,902,890</b>	<b>7.61%</b>
<b>Health &amp; Human Services</b>								
Personnel Expenses	\$1,450,944	\$1,466,212	\$1,077,711	\$1,475,340	\$1,491,238	\$1,496,452	\$1,504,356	1.97%
Operating Supplies	\$158,889	\$242,579	\$242,435	\$332,082	\$0	\$319,488	\$319,488	-3.79%
Other Charges	\$790,921	\$768,250	\$551,424	\$569,548	\$175,382	\$566,878	\$566,878	-0.47%
Capital Outlay	\$10,145	\$52,179	\$3,570	\$23,250	\$0	\$221,000	\$221,000	850.54%
<b>Subtotal</b>	<b>\$2,410,899</b>	<b>\$2,529,220</b>	<b>\$1,875,141</b>	<b>\$2,400,220</b>	<b>\$1,666,620</b>	<b>\$2,603,818</b>	<b>\$2,611,722</b>	<b>8.81%</b>
<b>Total Expenditure</b>	<b>\$5,049,635</b>	<b>\$5,346,101</b>	<b>\$3,683,608</b>	<b>\$5,097,832</b>	<b>\$2,806,996</b>	<b>\$5,503,058</b>	<b>\$5,514,612</b>	<b>8.18%</b>
<b>Increase (Decrease) in Ret. Earn.</b>	<b>(\$119,768)</b>	<b>\$152,191</b>	<b>\$317,394</b>	<b>(\$71,377)</b>	<b>(\$2,806,996)</b>	<b>\$71,515</b>	<b>\$66,380</b>	

# KEY ECONOMIC INDICATORS



# KEY ECONOMIC INDICATORS, CONT.

